



Monica Colombera

SENIOR PARTNER

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○ Energy & Infrastructure

Monica Colombera coordinates Legance's Energy & Infrastructure department and is mentioned by the major league tables and legal directories. Monica is involved in the main transactions followed by the Firm. Monica assists lenders and sponsors in financing transactions and in the structuring of projects, and investors in acquisition and joint venture deals, both in infrastructure and energy sectors on a regular basis.

Monica Colombera is a member of Legance's Remuneration Committee.

Among others, Monica assists Cassa Depositi e Prestiti S.p.A., EIB and F2i.

Monica is mentioned by many legal directories. Chambers and Partners ranks her in Band 1 both in the Energy & Natural Resources and in the Project Finance sections and describes her as follows: "*Monica Colombera proved to be crucial in the negotiation phase*", "*Monica Colombera has wide experience, which allows her to deeply understand our needs and propose tailor-made and creative solutions*", "*I have a great experience with Monica Colombera. Other than being exceptionally skilled technically, she has great problem-solving abilities as well as the ability to manage people and expectations. She is excellent*", "*We had a very good experience with Monica Colombera*", "*Monica Colombera has high technical skills, commercial capabilities and a brilliant problem-solving approach to very complex matters and situations*" (2026), "*Monica Colombera is a person of great standing within the law firm, especially when it comes to negotiations*", "*Monica Colombera is among the top professionals in the sector and is very client-oriented*" (2025), "*Monica Colombera is a star lawyer*" (2024), "*She has great commercial and negotiation abilities. She is always present on matters and is very proactive*" (2023), "*She is one of the top players in the market*" (2022), "*top M&A and project finance lawyer in the infrastructure space in Italy, always available and on the case*", "*leading in the negotiations with the counterparty and finding satisfying and innovative solutions to the most complex problems*" (2021), "*She is a leader with undisputed experience in the energy sector and her force of persuasion and negotiation skills are some of her main strengths in M&A and financing activities*", "*very precise and understands the needs of the client*", "*she has a solution-oriented approach and she never gives up*" (2020), "*very knowledgeable, pragmatic and solution-oriented*", "*a clever and dynamic lawyer with an excellent reputation*", "*is always looking for the best solution for both parties*" (2019), "*she is very strong in negotiation, with an excellent commercial approach. She is a very talented lawyer*" (2018), "*clients appreciate her competence and excellent reaction skills. She was instrumental to success. She is absolutely one of the first choices for project finance*" (2017), "*clients respect her for*

her wealth of experience and her strong organisational skills" (2016), "an absolutely outstanding project finance lawyer with a broad and international reach" (2015), "she provides an in-depth service and is always very flexible and adaptive" (2014), "very smart and provides high-quality advice" (2013), "a leader in project finance, praised for her client-focused approach and pragmatism", "undoubtedly one of the leading energy specialists" (2012) and praised for her "commercial nature and strength in negotiations" (2011).

The Legal 500 ranks her in the Hall of Fame in the Banking and Finance (both lender or arranger and borrower sides) and in the Energy sections, quoting testimonials as follows: "*Monica Colombera [...], along with her team, is a top flyers in the infrastructure sector in Italy*", "*In her respective field of expertise, Monica Colombera is among the professionals who know the renewable energy market in Italy best and are therefore able to provide comprehensive, high-level support*", "*Monica Colombera has a full and deep expertise on the market, with strong relationships with all the relevant parties that consent to a rapid view and discussion on the contracts' negotiation, meaning a quick closing of the operations*" (2026), "*Monica Colombera - commercial and pragmatic approach to deals*", "*Monica Colombera truly understands the business and her problem-solving skills are outstanding*" (2025), "*The team led by Monica Colombera is one of the most reputable team in the market. They are very well evaluated by operators, banks, and authorities*" (2024), "*Monica Colombera has great knowledge of this area and excellent interpersonal skills*" "*Monica Colombera is a brilliant professional, who is highly competent and client oriented*" (2022), "*Monica Colombera is a very solid professional, always available, reactive and flexible and above all always available for the client and the counterpart*" (2021).

IFLR1000 ranks her as a Market Leader for Project Finance and as Woman Leader. Moreover, in 2021 Monica was mentioned in the "Women in business law expert" guide as one of the leading lawyers in Italy in the Energy and Natural Resources sector.

Professional Experience

SENIOR PARTNER | FROM 2007

Legance – Avvocati Associati, Milan, Italy

PARTNER | 2005 – 2007

Gianni, Origoni, Grippo & Partners, Milan, Italy

SENIOR ASSOCIATE | 2002 – 2005

Gianni, Origoni, Grippo & Partners, Milan, Italy

ASSOCIATE | 1993 – 2001

Simmons & Simmons Grippo, Milan, Italy

ASSOCIATE | 1994

Simmons & Simmons Grippo, London, United Kingdom

Education

2001

Postgraduate Diploma, Competition Law, King's College, London, United Kingdom

1996

Admitted to the Bar. Member of the Milan Bar, Italy

1993

Law Degree, *maxima cum laude*, Università degli Studi di Milano, Milan, Italy

Publications

Monica Colombera is the author of articles published in legal reviews. Among others:

- "*Sanzioni Gse e voltura delle autorizzazioni (in attesa del Decreto Controlli)*", Staffetta Quotidiana, 5 June 2020;
- "*I nodi dei contratti Ppa per il finanziamento di progetti in grid parity*", Staffetta Quotidiana, 14 June 2019;

- *"Project finance in Italy: overview"*, Practical Law, 2018;
- *"Infrastrutture, luci all'orizzonte"*, ItaliaOggi, 23 May 2016;
- *"Nuovo codice/2. Concessioni e Ppp, distinzione labile: rischio operativo sempre o no?"*, Il Sole 24 Ore, 7 April 2016;
- *"Confine poco chiaro fra concessione e Ppp"*, Il Sole 24 Ore, 7 April 2016;
- *"Recent developments in the Italian Energy sector"*, The European Energy Handbook, February 2015;
- *"I project Bond: evoluzione e prospettive"*, Strumenti Finanziari e Fiscalità, February 2015;
- *"Split-payment e project financing: prime osservazioni su un impatto dirompente"*, Diritto Bancario.it, February 2015;
- *"Overview of Natural Gas Sector"*, Oil & Gas Regulation 2014, The International Comparative Legal Guide, January 2014;
- *"From Strada dei Parchi to BreBeMi and beyond"*, PFI Project Finance International – Global Infrastructure Report, June 2013;
- *"Energy Law in Italy"*, The European Energy Handbook, February 2013;
- *"Società di infrastrutture abilitate ai project bond"*, Il Sole 24 Ore, 10 April 2012;
- *"Bene liberalizzare i project bond, ma il regime fiscale è ancora sfavorevole"*, Milano Finanza, 21 March 2012;
- *"The growing Italian energy market: impact of the regulatory framework"*, American Lawyer, January 2010;
- *"Third Energy Package and the Climate Change Package in Italy"*, European Energy Review, 2010;
- *"The Malpensa case"*, European Counsel, 1999;
- *"The rules of Corporate Governance in the United Kingdom: the Cadbury Report and the Greenbury Report"*, Rivista delle Società, 1996;
- Several research and publications relating to international conventions on procedural law as assistant to Prof. Fausto Pocar at Institute of International Private Law of the Università degli Studi di Milano, 1993 - 1996.