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Cecilia Carrara's focus is in the field of national and international, commercial and investment arbitration, acting as counsel and as arbitrator. She further represents international and Italian companies in arbitration-related proceedings in front of the national courts, such as recognition and enforcement proceedings of arbitral awards. Cecilia has been admitted to practice before the Italian Supreme Court.

Cecilia also has a significant expertise in disputes with a transnational dimension, in particular in the fields of post M&A, governance/strategic risks, directors liability, commercial contracts as well as EPC contracts, investments and concessions.

Cecilia has a specific focus on German speaking countries and Eastern Europe, in particular she advises clients from the DACH area (Germany, Austria, Switzerland).

Cecilia is a member of the Steering Committee of the Pledge and a member of the board of directors of AIA (Associazione Italiana per l'Arbitrato). Cecilia is Committee Liaison Officer of the IBA Arbitration Committee.

She has been a member of the Executive Board of the UN Global Compact Network Italy from April 2022 until April 2025, of the ICC International Court of Arbitration from July 2015 until January 2020, of the Board Council of ICC Italy from January 2018 until May 2019, co-chair of the arbitration working group of ASLA (the Association of Italian Law Firms) from January 2014 to November 2019 and Vice Chair of the Host Committee of the IBA Annual Conference held in Rome in October 2018. She has also been a member of the ICC Task Force on Emergency Arbitrator Proceedings, of the ICC Task Force on Arbitration of Climate Change Related Disputes and of the IBA Task Force in charge of reviewing the 2010 IBA Rules on the Taking of Evidence in International Arbitration. She is co-founder of ArbIt (the Italian Forum for Arbitration and ADR) and member of its Advisory Board.

As from December 2021, Cecilia is a member of the Beirat of the German Arbitration Institute (DIS).

As of January 2023, Cecilia is a member of the International Advisory Board of the Vienna International Arbitral Centre of the Austrian Federal Economic Chamber ("VIAC").

As of January 2023, Cecilia has been designated by the Italian government as a member of the ICSID Panel of Conciliators.

As of June 2024, Cecilia is a member of the London Court of International Arbitration ("LCIA"). As of July 2024 Cecilia is a Delegate of the National Committee to the ICC Commission on Arbitration and ADR.

As from January 2025, Cecilia is a member of the SIAC Panel of Arbitrators.

As from April 2025, Cecilia is a member of Arbitral Council of the Milan Chamber of Arbitration ("CAM").

Cecilia has been included in the rankings of the most important national and international directories for several years. Cecilia has been ranked by Chambers and Partners in Band 1 for the Dispute Resolution: Most in Demand Arbitrators - Italy and Dispute Resolution: Arbitration categories, where she is mentioned as: "Cecilia Carrara is a very respectable lawyer, one of the most specialised Italian lawyers. She is skilled", "Cecilia is a strong arbitrator and lawyer" (2025), "technically good in arbitration. She is estimated and appreciated" (2022), "a very knowledgeable lawyer" e "a specialist in arbitration" (2021). In 2024, it was also included in the list of WWL Thought Leaders: Arbitration.

Cecilia Carrara has been identified by Who's Who Legal - Global Arbitration Review for several years as one of the world's leading experts on commercial arbitration, and is defined as follows: "an excellent professional" (2022), "Cecilia is very proactive and is able to provide sophisticated advice at short notice", "an extremely able lawyer and arbitrator", "she's highly intelligent and



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PARTNER

good to work with, with a broad legal knowledge" (2021), "a practitioner to admire" and "a great lawyer" (2020).

Cecilia is mentioned as a Leading Partner by The Legal 500 as follows: "Cecilia Carrera is known for her deep knowledge in dispute resolution law" (2025), "Cecilia Carrara is an excellent professional in the field of Italian disputes, and certainly among the best when it comes to international arbitration. Competent, very helpful and dedicated to customers" (2022).

PROFESSIONAL EXPERIENCE

Partner | 2011

Legance - Avvocati Associati, Rome, Italy

Senior Counsel | 2009 - 2010

Legance - Avvocati Associati, Rome, Italy

Professor | 2006 - 2016

of comparative corporate law, Università "LUISS – Guido Carli", Rome, Italy

Partner | 1997 - 2009

Studio Legale Macchi di Cellere Gangemi, Rome, Italy

Experience Abroad | 2000

Visiting lawyer, Hengeler Mueller, Berlin, Germany

EDUCATION

2010

Supplementary specialization training for Mediators, ADR Center, Rome, Italy

200

Ph.D., Comparative and International Private Law, Humboldt Universität, Berlin, Germany

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Admitted to the Bar. Member of the Rome Bar, Italy

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LL.M., Comparative and International Private Law, Humboldt Universität, Berlin, Germany

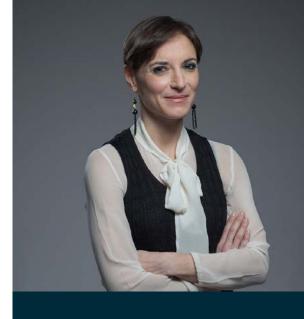
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Law Degree, summa cum laude, Università "LUISS - Guido Carli", Rome, Italy

PUBLICATIONS

Cecilia Carrara is the author and co-author of numerous articles and commentaries including:

- "La flessibilità dell'arbitrato nella redazione del lodo: mito o realtà?", Rivista dell'Arbitrato AIA, 2024;
- "Ordinamento italiano e arbitrato in materia di investimenti" (Italian law and investment arbitration), Editoriale Scientifica, May 2024;
- > "Le nuove IBA Guidelines on conflicts of interest in international arbitration" (with F. Salerno), Rivista dell'Arbitrato AIA, 2024;
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- "Conflicts of interest", Journal of International Arbitration 39, no. 3 (2022), Cecilia Carrara, Kluwer Law International, May 2022;
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- > "Il third-party funding: evoluzione storica e ruolo nell'arbitrato internazionale", Trattato di Diritto dell'Arbitrato, Vol. XII, Edizioni Scientifiche Italiane, 2021;
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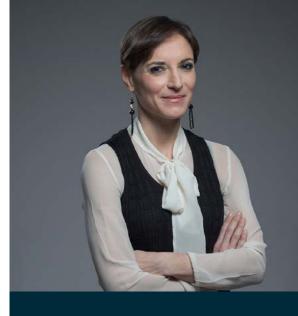
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- > Competition Litigation Comparative Legal Guide", The Legal 500, August 2019;
- > "International Arbitration Q&A", Chambers and Partners, August 2019;
- > "I nuovi fronti della Class Action", Il Sole 24 Ore, 22.05.2019;
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- > "An Italian Perspective", ICC Dispute Resolution Bulletin 2018 | ISSUE 3;
- "New York Convention 60 years later: a never-ending search for a balance between comitas and internationality", Rivista dell'Arbitrato, Anno XXVIII Fasc. 1 – 2018;
- "Challenge of arbitral award for errors of law: Italian Constitutional Court upholds double-track mechanism", Practical Law, 2018;
- > "Doing Business 2018: Reforming to Create Jobs", World Bank Group, 2018;
- > "Danni punitivi, un'apertura alla nuova responsabilità civile", Il Sole 24 Ore, 08.07.2017;
- "Gli effetti dei lodi arbitrali e l'acquisto dell'efficacia esecutiva" in Commentario breve al diritto dell'arbitrato nazionale ed internazionale, L. Melchionda, C. Carrara, Wolters Kluwer - CEDAM 2* Edition, 2017;
- "Liability of directors and statutory auditors is an arbitrable matter (Italian Supreme Court)", Practical Law, 2017;
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- > "Italian courts tend to uphold arbitral awards, study concludes", Practical Law, 2016;
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- "Critical Analysis of the New Italian Rules on Arbitration in Corporate Matters", International arbitration law review, n. 7/2004;
- "Le nuove regole del governo societario negli Stati Uniti e in Europa" (The new rules of corporate governance in the U.S.A. and in Europe), Luiss University Press, Roma, Co-Autore con V. Panzironi, a cura di E. Ruggiero, 2004;



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- "Disapplicazione della "legge Prodi" ed esercizio dell'azione revocatoria" (Disapplication of the "Prodi law" and exercise of the revocatory action), Riv. dir. fallim. e delle società commerciali, n. 2/2002;
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